Appendix A Risk Management Group Effectiveness Review

The Risk Management Group has a key role to play in the management of risk. The Risk Management Policy approved by Executive in September 2022 sets out the role of the group (Section 5.13). As part of the Council's commitment to continuous improvement the group has self-assessed against the roles and responsibilities set out in the Risk Management Policy. The group have identified the that it is effective in many areas and there are further opportunities to improve. The group will continue to monitor its effectiveness and report progress on an annual basis.

Terms of reference	Meeting	Evidence	Group Action
• To review the corporate risk register on a quarterly basis.	Effective	Audit Committee Reports and meeting updates.	Continue with scheduled quarterly meetings ensuring attendance from each Directorate
• To identify risks that should be escalated from Directorate risk registers to the corporate risk register and risks that should be deescalated from the corporate risk register to the relevant Directorate risk register.	Partial Effective	Risks being escalated / deescalated.	Continue to review risks for escalation / de-escalation in the quarterly reviews.
• To review the key and consistent themes from Directorate, project and partnership risk registers and feed these to CLT and give feedback to the services.	Partial Effective	Identification of cross cutting risks.	Ensure Directors and DLT's are briefed on CRR updates following review and Audit Committee meeting.
• To identify interdependencies between risks from a service level that in totality represent strategic risks for consideration by CLT.	Partial Effective	Discussion of interdependencies.	Review top 3 Directorate risks to identify themes.
• To identify risk management training needs, approve training programmes and presentations.	Partial Effective	Members training programme.	Engage with DLT's to identify risk management training needs.
• Provide support to relevant members and managers with regard to risk management in their Directorates.	Partial Effective	Need to engage with Lead Members on risk management.	Support Directors to engage with Lead Members on risks.

• To act as a forum for the sharing of best practice.	Effective	RBWM Internal Audit Report, Risk Management Training slides Ivan, Sarah's model.	To continue to share knowledge and experience across Directorates.
• To implement the detail of the Enterprise Risk Management Policy.	Effective		
• Publicise and promote risk management across the council.	Partial Effective	Development of approach to incorporate risk management into senior management and directorate leadership performance monitoring arrangements.	To continue to promote risk management in Directorates including in decision making.